FORSTER BOWLING CLUB LIMITED
(A COMPANY LIMITED BY GUARANTEE)

ABN 39 963 747 288
ACN 001 009 043

FULL FINANCIAL REPORT
For the Year Ended 30th June 2026

To be presented to Members at the Annual General Meeting to be held in the Clubhouse, Strand Street, Forster.

ON SUNDAY 27th September 2026
at 12.00 pm

Phone: (02) 6554 6155

FORSTER BOWLING CLUB LIMITED
(A COMPANY LIMITED BY GUARANTEE)
A.B.N. 39 963 747 288
DIRECTORS' REPORT

Your Directors present their report on the Company for the year ended 30th June 2026.

DIRECTORS

The names of Directors in office at any time during or since the end of the year are:

D.H. Swindail, H. Williams, A. Douglas, R.P. Northam, M. Pole, B.F. Taylor & G. Nelson.

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

PRINCIPAL ACTIVITIES

The principal activity of the Company during the year was that of conducting a licensed Bowling Club and Tenpin Bowling Centre for members in the promotion of lawn and tenpin bowls and no significant change in the nature of those activities has occurred during the year.

SHORT TERM OBJECTIVES

The Company's short-term objectives include:

- To ensure the Club maintains profitability in all areas of operations.
- To use the profitability of the Club to promote the games of bowls both indoor and outdoor and other athletic sports and pastimes.
- To assist the community via donations and sponsorship and/or the use of the Club's facilities.

LONG TERM OBJECTIVES

The Company's long-term objectives include:

- To maintain long term profitability enabling the Club to continue updating clubhouse facilities and equipment.
- To continue to promote the games of bowls both indoor and outdoor and other athletic sports and pastimes.
- To provide lawns, grounds and/or facilities at Forster and elsewhere for sports and pastimes, the promotion of which the Club is formed.
- To provide and maintain clubhouse and associated structures in connection with the objects of the Club and to permit the same and all other property of the Club to be used by its members, guests and invitees either gratuitously or for payment.
- To maintain bar and restaurant facilities for the benefit of members and guests.
- To maintain and encourage the expansion of the membership to bowlers and non-bowlers.

ACHIEVING OBJECTIVES

To meet the above short and long-term objectives the Company has adopted the following strategies:

- The Company by constantly measuring and monitoring its financial performance against budgeted forecasts and against industry standards enables it to strive for continued profitability which assists in meeting both the short and long-term objectives.
- The Company strives to attract and retain quality staff as well as volunteers, all of whom are committed to working towards the betterment of the club. The Company believes that attracting and retaining quality staff and volunteers will assist the Company both the short and long term.

MEASUREMENT OF PERFORMANCE

The Company measures its performance by reviewing financial results compared to budget including monitoring gross profit margins, wages as a percentage of sales and the net profit of the Company. These reviews are performed monthly by the board of Directors and management.

DIRECTORS' REPORT CONTINUED

OPERATING RESULTS

The net profit/(loss) for the year was a loss of ($13906) (2025: profit $359667) after charging depreciation and amortisation on fixed assets and intangibles of $1081091 (2025: $1071214) and net impairment of property, plant and equipment of $Nil (2025: $Nil). Income tax is not applicable to the Company. (Refer Note 1(c)).

REVIEW OF OPERATIONS

	2026 $	2025 $
Bar Trading & Bottleshop	528940	765381
Bistro, Coffee Shop & Machine	(116491)	44515
Poker Machine Trading	2354609	2298667
Catering/Restaurant	(35246)	(81864)
Keno Trading	107539	93277
Tab Trading	(42167)	(27860)
Other Income	84881	34664
Rentals & Alley's Units	36606	21617
General Clubhouse Expenses	(301359)	(278570)
Entertainment & Promotions	(630358)	(565373)
Greens & Grounds	(434850)	(495857)
Tenpin Bowling/Entertainment Centre	175325	286698
Motel	225527	198128
Administration, Finance & Sub Clubs	(1966862)	(1933756)

The Directors are disappointed to report a loss for the year of ($13906), compared to the 2025 profit of $359667. The result reflects increased operating and employment costs incurred during the year, together with continued investment in the operations of the Club. The Clubs financial performance for the 2026 financial year was achieved against a challenging Australian economic environment, characterised by ongoing cost pressures and subdued economic conditions, which has made it difficult to maintain margins while trying not to pass these ever-increasing costs onto members and guests. The following comments on the years trading results are made taking into account these conditions.

Total revenue for the year increased by $1117892 to $12405377 when compared to revenue for the 2025 year of $11287485. Major increases were recorded in restaurant income of $1141770 as the Club operated the Rink Side Buffet for the entire financial year, poker machine revenue of $64091, motel income $140138 and rental properties $15466. These increases were offset by reductions in bar revenue including postmix of $118454, tenpin of $102067 and bistro revenue of $215171. The continuing cost-of-living crisis has influenced the level visitation to the Forster area and the Club at times over the last twelve months, despite the various measures put in place by management to encourage visitation by members and their guests.

Cost of goods sold increased by $601671 over 2025 year with the Club operating the Rink Side Buffet for a full 12 months and the ever-increasing stock costs contributing to this increase as well.

Employee benefits expense increased by $293154 when compared to the 2025 year. All staff received a 3.50% increase from fair work commission, starting from the 1 July 2025. This was after the largest single wage increases in the last 10 years of 4.60% in 2023, 5.75% in 2024 and a 3.75% increase in 2025. Management have been able to contain wage costs to this increase. Wage costs will continue to increase into the 2027 year with the recent fair work commission decision to raise the minimum wage by 4.75% effective from the 1st July 2026.

DIRECTORS' REPORT CONTINUED

REVIEW OF OPERATIONS CONTINUED

Depreciation increased by $9877 over the 2025-year. Finance costs decreased over the 2025 year with interest decreasing by $25951 due to additional repayments made by the Club during the year.

Other expenses increased by $641692 compared to 2025 year with increases in Rink Side Buffet labour hire costs of $331064 due to full year operation by the Club and entertainment and promotions $126817 due to promotions and discounts for members and raffles/trivia costs increasing to encourage patronage. Total discounts given to members in 2026 was $638128. Board and management will continue to review all operating expenses monthly to ensure only necessary expenditure is incurred.

As outlined in the Statement of Significant Accounting Policies at Note 1(i) the current year result incorporates the net profit of the sub clubs which amounted to a profit of $1957 (2025: profit $14001).

MEMBERS GUARANTEE

In accordance with the Constitution of the Company every member of the Company undertakes to contribute an amount limited to $4 per member in the event of the winding up of the Company during the time that he/she is a member or within one year thereafter. At the date of this report there are 14235 members (2025: 20890 members).

AUDITORS INDEPENDENCE DECLARATION

A copy of the Auditors independence declaration as required under Section 307C of the Corporations Act 2001 is set out on page 6.

DIRECTORS' MEETINGS

The number of Directors' meetings (including special meetings and meetings of committees of Directors) and number of meetings attended by each of the Directors of the Company during the financial year are:

	Directors Meetings	
Director	**No. of Meetings Attended***	**No. Meetings Held****
D.H. Swindail	11	11
H. Williams	10	11
A. Douglas	10	11
R.P. Northam	11	11
M. Pole	8	11
B.F. Taylor	11	11
G. Nelson	11	11

*** Reflects the number of meetings attended during the time the Director held office during the year**
**** Reflects the number of meetings held during the time the Director held office during the year.**

During the year the following Directors were granted a leave of absence:

Mr Gary Nelson – from 26th October 2025 to 11th November 2025
Mr Arthur Douglas – from 31st October 2025 to 7th November 2025

DIRECTORS' REPORT CONTINUED

DIRECTORS QUALIFICATIONS, EXPERIENCE AND SPECIAL RESPONSIBILITIES

Mr David Swindail	Retired Director – Building Maintenance Company Board Member – 10 Years & 9 Months President Ex Officio all Committees Former Treasurer
Mr Harry Williams	Retired Senior Bank Executive CBA Board Member – 2 Year & 8 Months Vice President Former President & Captain Forster-Tuncurry Golf Club – 2 Years Former Director Carnarvon Golf Club – 2 Years Former Sporties Men's Bowling Club Tuncurry President & Treasurer Zone 11 President & Executive and Life Member Finance, Umpires & Policy Committees
Mr Arthur Douglas	Retired Wool Manager Board Member – 7 Years & 9 Months Former Men's Vice President – 4 Years Former President Guildford Bowling Club – 14 Years Former Vice-President Guildford Bowling Club – 8 Years Life Member Guildford Bowling Club Former Director Guildford RSL – 10 Years Former President McCredie Trust Park – 5 Years Judiciary, WHS & Policy Committees
Mr Rob Northam	Retired Business Proprietor – Hotels and Butchery Board Member – 5 Years & 6 Months Life Member – Forster Tuncurry Hawks RLFC Member for Life – Club Forster Building, Judiciary and Policy Committees
Mr Michael Pole	Retired Business Proprietor – Electrical and Hospitality Board Member – 3 Years & 9 Months Inaugural Wetherill Sports Club Licensee – 3 Years Judiciary & Policy Committees
Mr Bob Taylor	Retired Freight Operations Controller – NSW Railways Board Member – 3 Years & 9 Months Former Men's Vice President – 2 Years Former Director Penrith Bowling Club – 3 Years Justice of the Peace – 50 Years Bowls & Policy Committees
Mr Gary Nelson	Retired Franchisee Managing Director - Caltex Board Member – 1 Year & 9 Months Former NSW Corvette Car Club President – 5 Years Former NSW Corvette Car Club Chairman – 3 Years Finance & Policy Committees

Signed at Forster this 28th day of August 2026 by Harry Williams and Gary Nelson on behalf of the Board and in accordance with a Resolution passed by the Directors.

HARRY WILLIAMS
DIRECTOR

GARY NELSON
DIRECTOR

HARRISON, MAIN & McARTHUR
ACCOUNTANTS, TAX AGENTS AND AUDITORS
A.B.N. 70 470 802 504
ANDREW McARTHUR
B.Fin Admin, CA

AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF FORSTER BOWLING CLUB LIMITED

I declare that, to the best of my knowledge and belief, during the year ended 30th June 2026, there have been:

(i) No contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and

(ii) No contravention of any applicable code of professional conduct in relation to the audit.

HARRISON, MAIN & McARTHUR
ANDREW McARTHUR - CA
PARTNER
REGISTERED COMPANY AUDITOR

12-16 Wallis Street, Forster

28th August 2026

P.O. Box 143, Forster, NSW 2428 • 1st Floor, Forster Tower, 12-16 Wallis Street, Forster NSW 2428
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HARRISON, MAIN & McARTHUR
ACCOUNTANTS, TAX AGENTS AND AUDITORS
A.B.N. 70 470 802 504
ANDREW McARTHUR
B.Fin Admin, CA

INDEPENDENT AUDITORS' REPORT

To The Members
Forster Bowling Club Limited

Opinion

We have audited the accompanying financial report of Forster Bowling Club Limited, which comprises the Statement of Financial Position as at 30th June 2026, the Statement of Profit or Loss and Other Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant Accounting Policies and the Directors' Declaration as set out on pages 10 to 30.

In our opinion the financial report of Forster Bowling Club Limited is in accordance with the Corporations Act 2001, including:

a) Giving a true and fair view of the Company's financial position as at 30th June, 2026 and of its performance for the year ended on that date; and

b) Complying with Australian Accounting Standards – Simplified Disclosures and the Corporations Regulations 2001.

Basis for Our Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the Directors of the Company, would be in the same terms if given to the Directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The Directors are responsible for the other information. The other information comprises the information included in the Company's Annual Report for the year ended 30th June 2026 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

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In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The Directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report, as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken, on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

HARRISON, MAIN & McARTHUR
ANDREW McARTHUR - CA
PARTNER
REGISTERED COMPANY AUDITOR

12-16 Wallis Street, Forster

28th August 2026

FORSTER BOWLING CLUB LIMITED
(A COMPANY LIMITED BY GUARANTEE)
A.B.N. 39 963 747 288
DIRECTORS' DECLARATION

The Directors of Forster Bowling Club Limited, declare that:

1. The financial statements and notes, as set out on pages 11 to 30 are in accordance with the Corporations Act 2001 and:

   (a) comply with Australian Accounting Standards – Simplified Disclosures; The Corporations Regulations 2021 and mandatory professional reporting requirements; and

   (b) give a true and fair view of the Company's financial position as at 30th June, 2026 and of the performance for the year ended on that date.

2. In the Directors' opinion there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed at Forster this 28th day of August 2026 by Harry Williams and Gary Nelson on behalf of the Board and in accordance with a Resolution passed by the Directors.

....	....
HARRY WILLIAMS	**GARY NELSON**
DIRECTOR	**DIRECTOR**

FORSTER BOWLING CLUB LIMITED
(A COMPANY LIMITED BY GUARANTEE)
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STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30th June 2026

	Note	2026 $	2025 $
Revenue	2	12405377	11287485
Profit/(Loss) on Disposal of Fixed Assets	3	44431	15453
Changes in Inventories of Finished Goods	3	(2601817)	(2000146)
Employee Benefits Expense	3	(3807364)	(3514210)
Depreciation & Amortisation Expense	3	(1081091)	(1071214)
Finance Costs	3	(196038)	(221989)
Other Expenses	3	(4777404)	(4135712)
Profit/(Loss) Before Income Tax		(13906)	359667
Income Tax Expense	1(c)	-	-
Profit/(Loss) for the Year		(13906)	359667
Other Comprehensive Income After Income Tax:			
Net Gain On Revaluation of Non-Current Assets		-	-
Other Comprehensive Income for the Year, Net of Tax		-	-
Total Comprehensive Income for the Year		(13906)	359667
Total Comprehensive Income Attributable to: Members of the Entity		(13906)	359667

The Statement of Profit or Loss and Other Comprehensive Income is to be read in conjunction with the notes to and forming part of the accounts set out on pages 15 to 30.

FORSTER BOWLING CLUB LIMITED
(A COMPANY LIMITED BY GUARANTEE)
A.B.N. 39 963 747 288
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30th June 2026

	Retained Earnings $	Note	Asset Revaluation Reserve $
Balance at 1st July 2024	9737854		-
Retrospective Adjustment Upon Change in Accounting Policy	-		-
Transfers to and From Reserves	-		-
Transfers to and From Retained Profits	-		-
Total Other Comprehensive Income for the Year	-		-
Profit/(Loss) Attributable to the Company	359667		-
Balance at 30th June 2025	10097521		-
Balance at 1st July 2025	10097521		-
Retrospective Adjustment Upon Change in Accounting Policy	-		-
Transfers to and From Reserves	-		-
Transfers to and From Retained Profits	-		-
Total Other Comprehensive Income for the Year	-		-
Profit/(Loss) Attributable to the Company	(13906)		-
Balance at 30th June 2026	10083615		-

The Statement of Changes in Equity is to be read in conjunction with the notes to and forming part of the accounts set out on pages 15 to 30.

FORSTER BOWLING CLUB LIMITED
(A COMPANY LIMITED BY GUARANTEE)
A.B.N. 39 963 747 288
STATEMENT OF FINANCIAL POSITION AS AT 30th JUNE 2026

	Note	2026 $	2025 $
ASSETS			
CURRENT ASSETS			
Cash & Cash Equivalents	4	933683	1407104
Trade & Other Receivables	5	117966	194725
Inventories	6	141889	156709
Other Assets	7	253891	257175
TOTAL CURRENT ASSETS		1447429	2015713
NON-CURRENT ASSETS			
Trade & Other Receivables	5	5000	5000
Property, Plant & Equipment	8	12199914	11720347
Intangible Assets	9	695927	695927
TOTAL NON-CURRENT ASSETS		12900841	12421274
TOTAL ASSETS		14348270	14436987
LIABILITIES			
CURRENT LIABILITIES			
Trade & Other Payables	10	587805	694682
Borrowings	11	891248	832620
Short Term Provisions	12	455352	417550
Other Liabilities	13	33207	67285
TOTAL CURRENT LIABILITIES		1967612	2012137
NON-CURRENT LIABILITIES			
Borrowings	11	2261693	2299395
Long Term Provisions	12	35350	27934
Other Liabilities	13	-	-
TOTAL NON-CURRENT LIABILITIES		2297043	2327329
TOTAL LIABILITIES		4264655	4339466
NET ASSETS		10083615	10097521
EQUITY			
Reserves			
Retained Profits		10083615	10097521
TOTAL EQUITY		10083615	10097521

The Statement of Financial Position is to be read in conjunction with the notes to and forming part of the accounts set out on pages 15 to 30.

FORSTER BOWLING CLUB LIMITED
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STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30th JUNE 2026

	Note	2026 $	2025 $
CASH FLOW FROM OPERATING ACTIVITIES			
Receipts from Customers		13632080	12573375
Interest Received		4257	5710
Payments to Suppliers and Employees		(12418428)	(10799654)
Finance Costs		(196038)	(221989)
Net Cash Generated from Operating Activities		1021871	1557442
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from Sale of Property, Plant & Equipment		97014	35500
Payment for Intangible Assets		-	(35117)
Payment for Property, Plant & Equipment		(1613232)	(925067)
Net Cash used in Investing Activities		(1516218)	(924684)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from Borrowings		801502	1578744
Repayment of Borrowings		(780576)	(1926821)
Proceeds from Hire Purchase		-	-
Repayment Hire Purchase		-	-
Bond Received		-	-
Net Cash used in Financing Activities		20926	(348077)
Net Increase/(Decrease) in Cash Held		(473421)	284681
Cash and Cash Equivalents at 1st July 2025		1407104	1122423
Cash and Cash Equivalents at 30th June 2026	4(a)	933683	1407104

The Statement of Cash Flows is to be read in conjunction with the notes to and forming part of the accounts set out on pages 15 to 30.

The financial statements are for Forster Bowling Club Limited as an individual Company, incorporated and domiciled in Australia. Forster Bowling Club Limited is a Company limited by guarantee.

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosure Requirements and the Corporations Act 2001. The Company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements, except for the cash flow information, have been prepared on the accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets (if applicable), financial assets and financial liabilities (if applicable). The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue on the 28th August 2026 by the Directors of the Company.

Accounting Policies

a) Inventories
Inventories are measured at the lower of cost and net realisable value.

b) Property, Plant & Equipment
Property, plant and equipment are carried at cost or at fair value, less, where applicable, any accumulated depreciation and impairment losses. The carrying amount of property, plant and equipment is reviewed annually by the Directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the fair value of the assets less cost to sell or the depreciable replacement cost of these assets.

The cost of fixed assets constructed within the Company includes the cost of materials, direct labour and borrowing costs. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Statement of Comprehensive Income during the financial period in which they are incurred.

Depreciation
The depreciable amount of all fixed assets including buildings, and leasehold improvements but excluding freehold land, are depreciated on a straight line and/or diminishing value basis over their useful lives to the Company, commencing from the time the asset is held ready for use.

Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings	2.50%
Plant and Equipment	5% - 50%

The assets' residual values and useful lives are reviewed and adjusted, if appropriate, at each balance date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the Statement of Comprehensive Income.

c) Income Tax

In accordance with Section 50.45 of the Income Tax Assessment Act, the Company in October 2025, lodged a Not-for-Profit Self Review Return with the Australian Taxation Office for the 2025 year, notifying the ATO that its income was not subject to income tax due to the principal activity of the Company being the promotion of lawn and tenpin bowls. The Board expects no change to the principal activities of the Company, when it's lodges the Not-for-Profit Self Review Return for the 2026 year, due 2nd November 2026.

d) Employee entitlements

I. Short Term Employee Benefits

Provision is made for the Company's obligation for short term employee benefits. Short term employee benefits are benefits that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and annual leave. Short term employee benefits are measured at the (undiscounted) amount expected to be paid when the obligation is settled.

The Company's obligation for short term employee benefits is recognised as part of provisions in the Statement of Financial Position.

II. Long Term Employee Benefits

The Company classifies employees' long service leave and certain annual leave entitlements as long-term employee benefits as they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the Company's obligation for long term employee benefits, which are measured at the present value of the expected future payments to be made to employees including future wage and salary levels and on costs. The movement in this provision is recognised on the profit or loss under employee benefits expense.

The Company's obligation for long term employee benefits is recognised as part of non-current provisions in the Statement of Financial Position unless the Company cannot defer settlement for 12 months then they are classified as current provision.

Contributions are made by the Company to employee superannuation funds and charged as an expense when incurred.

e) Revenue

Revenue from the sale of goods is recognised upon delivery of goods to customers. Interest revenue is recognised using the effective interest rate method, which for floating rate financial assets is the rate inherent in the instrument. Dividend revenue is recognised when the right to receive a dividend has been established. Revenue from the rendering of a service is recognised upon the delivery of the service to the customer.

Grant revenue is recognised in the Statement of Comprehensive Income when the Company obtains control of the grant and it is probable that the economic benefits gained from the grant will flow to the Company and the amount of the grant can be measured reliably. If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied.

When grant revenue is received and the Company incurs an obligation to deliver economic value directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the Statement of Financial Position as a liability until the service has been delivered to the contributor, otherwise the grant is recognised as income on receipt.

The Company receives non-reciprocal contributions of assets from the government and other parties for zero or nominal value. These assets are recognised at fair value on the date of acquisition in the Statement of Financial Position, with a corresponding amount of income recognised in the Statement of Comprehensive Income.

Revenue is recognised net of the amount of goods and services tax (GST)

f) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the Statement of Financial Position are shown inclusive of GST.

Cash flows are presented in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

g) Intangibles

Software

Computer software is recorded at cost of acquisition. Software has a finite life and is carried at cost less any accumulated amortisation and impairment losses. It has an estimated useful life of between one and five years. It is assessed annually for impairment.

Poker Machine Licences and Business Goodwill

Poker Machine licences and Goodwill on acquisition of a business are recorded at the cost of the acquisition. Poker Machine licences and Goodwill that have an indefinite life and are carried at cost less impairment losses. Poker Machine licences and Goodwill are assessed annually for impairment.

h) Leases/Rental Agreements

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset, but, not the legal ownership, are transferred to the Company are classified as finance leases.

Finance lease are capitalised, recording an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual values.

Leased assets are depreciated on a straight-line basis over their estimated useful lives where it is likely that the entity will obtain ownership of the asset. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Lease payments for finance leases which are considered low value are charged as expenses on a straight line basis over the lease term.

In accordance AASB: 116 Property Plant and Equipment, any rectification clauses in operating leases will be recognised and measured in accordance with AASB 137: Provisions, Contingent Liabilities and Contingent Assets, only if the probable outflow is not remote and can be reliably measured.

i) Sub Clubs

Subsidiary Clubs have been incorporated into the Club's figures. These Clubs are run under their own by-laws and officers. However, it is considered that whilst their funds are under the control of those officers they are Clubs within the main Club unless incorporated separately and accordingly their assets form part of the Company's overall assets.

j) Impairment of Assets

At the end of each reporting period, the Company reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use or the depreciable replacement cost, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the Statement of Comprehensive Income.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset.

Where it is not possible to estimate the recoverable amount of an asset class, the Company estimates the recoverable amount of the cash generating unit to which the class of assets belong.

Where an impairment loss on a revalued asset is identified, this is debited against the revaluation reserve in respect to the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation reserve for that same class of asset.

Impairment testing is performed annually for intangible assets with indefinite lives

k) Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. For financial assets, this is equivalent to the date that the Company commits itself to either purchase or sell the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs except where the instrument is classified 'at fair value through profit and loss' in which case transaction costs are expensed to profit or loss immediately.

Classification & Subsequent Measurement

Financial instruments are subsequently measured at either fair value, amortised cost using the effective interest rate method or cost. Fair value represents the amounts for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as:

i. The amount at which the financial asset or liability is measured at initial recognition;
ii. Less principal repayments;
iii. Plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method;
iv. Less any reduction for impairment.

The effective interest rate method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

Loans & Receivables
Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost.

Loans and receivables are included in current assets, except for those which are not expected to mature within 12 months after reporting date these are included in non-current assets.

Held to Maturity Investments
Held to Maturity Investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments and it is the Company's intention to hold these investments to maturity. They are subsequently measured at amortised cost.

Held to Maturity Investments are included in non-current assets, except for those which are expected to mature within 12 months after reporting date, these are included in current assets.

Financial Liabilities
Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Impairment
At the end of each reporting period, the Company assesses whether there is objective evidence that a financial instrument has been impaired. Impairment losses are recognised in the Statement of Comprehensive Income.

Derecognition
Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the Company no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are either discharged, cancelled or expire. The difference between the carrying value of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed is recognised in the profit and loss.

l) Provisions

Provisions are recognised when the Company has a legal or constructive obligation, as a result of past events, for which it is probable than an outflow of economic benefits will result and that this outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

m) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

When the Company applies an accounting policy retrospectively, makes retrospective restatement or reclassifies items in its financial statements, a Statement of Financial Position as at the beginning of the earliest comparative period must be disclosed.

n) Critical Accounting Estimates and Judgements

The Directors evaluate estimates and judgements incorporated into the financial report based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and with the Company.

Key Estimates – Impairment

The Company assesses impairment at each reporting date by evaluating conditions specific to the Company that may lead to impairment of assets. Where an impairment trigger exists, the recoverable amount of the asset is determined. Value in use calculations performed in assessing recoverable amounts incorporate a number of key estimates.

o) New and Revised Standards that are Effective for these Financial Statements

The following Australian Accounting Standards are effective and have been applied in the preparation of the financial statements for the 2026 year:

AASB 1060: GPFS – Simplified Disclosures for Not-for-Profit Tier 2 Entities

These financial statements have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures. There has been no impact on the recognition and measurement of amounts in the Statement of Financial Position, Comprehensive Income or Cash Flows as a result of this change in the basis of preparation.

p) Correction of Prior Period Error

During the year the Company identified an error in the financial statements for the year ended 30 June 2025 & 30 June 2024, because of an adjustment in the FBT return for each year.

The error resulted in the Fringe Benefits Expense being understated by

- $11,079.03 for the year ended 30 June 2024; and
- $12,050.80 for the year ended 30 June 2025.

As a result of the above the profit recorded for the year ended 30 June 2024 is restated to $383748 from $394826. While the profit recorded for the year ended 30 June 2025 is restated to $359667 from $371717.

In accordance with AASB 108 *Accounting Policies, Changes in Accounting Estimates and Errors,* the errors have been corrected retrospectively. The 2025 comparative amounts have been restated, and the opening retained earnings balance at 1 July 2024 has been adjusted for the 2024 error.

NOTE 2 – REVENUE

	Note	2026 $	2025 $
Sale of Goods		5763501	5001120
Gaming Revenue		4069191	4003535
Other Trading Revenue		1854227	1744527
Interest Received		4257	5710
Rental Revenue		145124	129658
Other Revenue		569077	402935
TOTAL REVENUE		12405377	11287485

NOTE 3 – PROFIT/(LOSS) FOR YEAR

a) **Expenses**

	2026	2025
Changes in Inventories of Finished Goods		
Cost of Sales – Finished Goods	2601817	2000146
Depreciation and Amortisation		
Buildings	259633	255767
Plant & Equipment	821458	815447
Intangibles	-	-
	1081091	1071214
Finance Costs		
Interest Paid	196038	221989
Employee Benefits		
Employee Entitlements	77235	49393
Salaries & Wages	3299540	3091116
Staff Amenities	62657	67765
Superannuation	334071	272121
Fringe Benefits	33861	33815
	3807364	3514210
Other Expenses		
Bar & Bottleshop Trading Expenses	389392	367829
Poker Machines Trading Expenses	1006263	968900
Bistro/Coffee Shop Trading Expenses	107911	107874
Restaurant Trading Expenses	617504	243106
Keno & TAB Trading Expenses	48886	51884
Rental Properties & Cross Street Expenses	48695	50438
General Expenses	183926	143986
Entertainment & Promotions Expenses	914166	787348
Greens, Bowls Office & Shop Expenses	243584	260625
Entertainment Centre Trading Expenses	195939	195102
Motel Trading Expenses	393633	346573
Administration Expenses	627505	612047
	4777404	4135712

b) **Significant Revenue and Expenses**

	2026	2025
Gain/(Loss) on Disposal of Non-Current Assets	44431	15453

NOTE 4 – CASH & CASH EQUIVALENTS

	Note	2026 $	2025 $
Cash on Hand		195434	181886
Cash at Bank – Forster Bowling Club		694838	1176082
Cash at Bank – Sub Club's		43411	49136
	4(a), 19	933683	1407104

(a) Reconciliation of Cash

Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to Items in the Statement of Financial Position as follows:

	Note	2026 $	2025 $
Cash and Cash Equivalents		933683	1407104
Bank Overdrafts	11	-	-
		933683	1407104

NOTE 5 – TRADE & OTHER RECEIVABLES

	Note	2026 $	2025 $
Current			
Trade Receivables		8309	11697
Other Receivables		52846	122980
Accrued Income		56811	60048
	5(a)	117966	194725
Non-Current			
Bonds & Security Deposits Paid TAB	5(a)	5000	5000

(a) Financial assets classified as loans and receivables:

	Note	2026 $	2025 $
Trade & Other Receivables:			
- Current		117966	194725
- Non-Current		5000	5000
	19	122966	199725

NOTE 6 - INVENTORIES

	2026 $	2025 $
Bar & Bottleshop Stock at Cost	71654	81334
Greens Stock at Cost	5643	5643
Bowls Shop Stock at Cost	35256	39044
Staff Shirts	-	-
Reward Centre	210	930
Restaurant & Café/Coffee Shop Stock at Cost	29126	29758
	141889	156709

NOTE 7- OTHER ASSETS

	2026 $	2025 $
Prepayments	253891	257175

NOTE 8 – PROPERTY, PLANT & EQUIPMENT

	Cost $	Accum Dep'n $	Accum Impair't Loss $	Written Down Value $
Year Ended 30th June 2026				
Freehold Land & Bowling Greens	2431362	-	-	2431362
Buildings at Cost	9907418	4928477	-	4978941
Plant & Equipment Main Club & Motel at Cost	10248374	6114888	-	4133486
Plant & Equipment Tenpin at Cost	1519024	982732	-	536292
Work In Progress	119833	-	-	119833
	24226011	12026097	-	12199914

	Cost $	Accum Dep'n $	Accum Impair't Loss $	Written Down Value $
Year Ended 30th June 2025				
Freehold Land & Bowling Greens	2431362	-	-	2431362
Buildings at Cost	9858995	4668844	-	5190151
Plant & Equipment Main Club & Motel at Cost	9252186	5785145	-	3467041
Plant & Equipment Tenpin at Cost	1469457	923836	-	545621
Work In Progress	86172	-	-	86172
	23098172	11377825	-	11720347

Movement in Carrying Amount of Property, Plant & Equipment

	2026 Property, Plant & Equipment $	2025 Property, Plant & Equipment $
Opening Written Down Value	11720347	11886542
Add: Additions	1613232	925067
Add/(Less): Disposals/Adjustments	(52567)	(20048)
Less: Depreciation	(1081098)	(1071214)
Add: Revaluation Increment	-	-
Less: Revaluation Decrement	-	-
Closing Written Down Value	12199914	11720347

CORE ASSETS OF THE CLUB

The following properties, are considered to be core property of the Club:

(i) The licensed premises of the Club – being the main clubhouse.
(ii)The four greens.
(iii) The Tenpin Centre.
(iv)All existing car parking areas.

The following properties are non-core property of the Club:

(i) 19, 21, 23 & 27 Townsend Street, Forster.
(ii)Forster Palms Motel.

VALUATION

An independent valuation of Land & Buildings was undertaken during April 2016 & August 2022. These valuations were done by Phillip Warren M.A.V.A. (Plant & Equipment), Registered Valuer No 232, Ben Hill AAPI (Land & Buildings), Registered Valuer No 024135 of Global Valuation Services Pty Ltd, M. Reid AAPI, Registered Valuer No 68895 of Opteon & AD Magin AAPI Registered Valuer No 68018.

The basis of valuation and value ascertained is as follows:

Asset	Basis Of Valuation	Valuation $
Land & Buildings – 2 Strand Street	Fair Value	3575000
Land & Buildings – 13 to 17 Townsend Street	Fair Value	2925000
Land & Buildings – 27 Townsend Street	Fair Value	1500000
Land & Buildings – 60 Macintosh Street	Fair Value	5000000
Plant & Equipment – 2 Strand Street	Fair Value	1228880
Plant & Equipment – 13 to 17 Townsend Street	Fair Value	411770

NOTE 9 – INTANGIBLE ASSETS

	Cost $	Accum Amort'n/ Impair't $	Written Down Value $
30th June 2026			
Computer Software	22152	22152	-
Poker Machine Entitlements	369838	106232	263606
Goodwill Motel Business & Restaurant	432321	-	432321
	824311	128384	695927

	Cost $	Accum Amort'n/ Impair't $	Written Down Value $
30th June 2025			
Computer Software	22152	22152	-
Poker Machine Entitlements	369838	106232	263606
Goodwill Motel Business	432321	-	432321
	824311	128384	695927

Movement in Carrying Amount of Intangible Assets

	Note	2026 $	2025 $
Opening Written Down Value		695927	660810
Less: Amortisation		-	-
Add: Additions		-	35117
Closing Written Down Value		695927	695927

NOTE 10 – TRADE & OTHER PAYABLES

	Note	2026 $	2025 $
Current			
Trade Payables		380136	463846
Income in Advance		5910	6872
Accrued Expenses		156921	187209
Other Creditors		44838	36755
	10(a)	587805	694682

(a) Financial Liabilities at amortised cost classified as trade and other payables:

	Note	2026	2025
Trade & Other Payables			
- Current		587805	694682
- Non-Current		-	-
		587805	694682
Less Income In Advance		-	-
Financial Liabilities as Trade & Other Payables	19	587805	694682

NOTE 11 – BORROWINGS

Current	Note	2026 $	2025 $
Bank Overdraft – CBA	11(b) & (c)	-	-
Better Business Loan	11(b) & (c)	486672	556187
Equipment Loans	11(b) & (c)	17537	22709
Insurance Loan	11(d)	240946	249514
Finance Leases	11(b) & 15	146093	4210
		891248	832620
Non-Current			
Better Business Loan	11(b) & (c)	2261693	2292338
Insurance Loan	11(d)	-	-
Equipment Loans	11(b) & (c)	-	7057
Finance Leases	11(b) & 15	-	-
		2261693	2299395
Total Borrowings	19	3152941	3132015

a) Total current and non-current secured liabilities:
All of the above current and non-current borrowings are secured liabilities except for the insurance loan.

b) The carrying amount of current and non-current assets pledged as security are:

	Note	2026 $	2025 $
Buildings and Plant & Equipment		12199914	11720347
Floating Charge:			
Cash & Cash Equivalents		933683	1407104
Trade & Other Receivables		122966	199725
Inventories		141889	156709
Other Current Assets		253891	257175
Intangible Assets		695927	695927
		14348270	14436987

c) Securities Given

i. The bank debt is secured by:

- Registered Mortgage over the property at 2 Strand Street, Forster.
- Registered equitable mortgage over all assets and undertakings of the club including goodwill and uncalled capital and called but unpaid capital.
- Registered Mortgage over 13 to 17 and 27 Townsend Street, Forster.
- Registered Mortgage over 60 Macintosh Street, Forster.
- Registered Mortgage over 19 Townsend Street, Forster.
- Registered Mortgage over 21 Townsend Street, Forster.
- Registered Mortgage over 23 Townsend Street, Forster.
- Registered Mortgage over Clubhouse & Entertainment Centre Solar Systems and Nissan Ute.

Covenants imposed by the bank are as follows:

- Annual audited financial statements provided 150 days of end of financial year.
- Certificate of insurance for all properties listed above.

d) The insurance loan is for a term of 12 months and unsecured.

e) The Company currently has undrawn facilities as follows:

Facility	Facility Limit $	Amount Drawn $	Undrawn Facility $
Bank Overdraft – CBA	230000	-	230000
Better Business Loan – CBA	1871814	1478140	393674
Better Business Loan – CBA	1270461	1270225	236
Insurance Loan	240946	240946	-
Equipment Loans – Various	17537	17537	-
Finance Leases – Various	146093	146093	-

NOTE 12 – PROVISIONS

	Employee Prov'n $	Joker Surprise $	Friday Jackpot $	Total $
Opening Balance at 1st July 2025	439941	5200	343	445484
Provisions raised during year	255350	-	264	255614
Amounts used	(208396)	(2000)	-	(210396)
Balance at 30th June 2026	486895	3200	607	490702

Analysis of Total Provisions

	Note	2026 $	2025 $
Current			
Provision for Joker Surprise		3200	5200
Provision for Friday Jackpot		607	343
Provision for Employee Benefits		451545	412007
		455352	417550
Non-Current			
Provision for Employee Benefits		35350	27934

Provision for Long Service Leave

A provision has been recognised for employee entitlements relating to long service leave. In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based on historical data. The measurement and recognition criteria relating to employee benefits have been included in Note 1(d) of the financial statements.

NOTE 13 – OTHER LIABILITIES

	Note	2026 $	2025 $
Current			
Subscriptions & Fees in Advance		33207	67285

NOTE 14 - CONTINGENT LIABILITIES & ASSETS

Contingent Liability

The Club has one contingent liability at the 30th June 2026 being the payment of poker machine jackpots upon the decommissioning of a machine. The payment of the jackpot being contingent upon the decommissioned machine not being replaced or the jackpot not being transferred to another machine. The potential liability is $80980.

Contingent Asset – Promotional Fund

The club has two contingent assets at the 30th June 2026 being the maintenance of a promotional fund by Toohey's and Carlton United Breweries under the current trading agreements. Under the agreement between the Club, Toohey's and Carlton, an amount is set aside based on the litres purchased by the Club to be used on promotional activity agreed to by both parties. The maintenance of the fund is contingent upon a valid trading agreement between the Club, Toohey's and Carlton remaining in place.

NOTE 15 – CAPITAL, LEASING & OTHER COMMITMENTS

Low Value Finance Lease Commitments

Photocopier & Printer

The Company during February 2026 entered into updated rental agreements for a photocopier and printer. The contract is for 60 months and the rental per month is $515.

Keno

The Company signed an agreement in July 2011 with Tabcorp for the supply of a keno touch terminal. The cost per month is $496.

The Club's annual rental liabilities are as follows:

	Keno $	Photo-Copier $	Total $
Not Later Than 12 months	5957	6180	12137
Later Than 12 months but Not Later Than 2 years	-	6180	6180
Later Than 2 years but Not Later Than 5 years	-	15965	6180

Finance Lease Commitments

Poker Machine Licence Rental

The Club entered into agreements in the current and prior years to lease poker machine game licences from various companies in the poker machine manufacturing industry for periods of between one and three years.

	Note	2026 $	2025 $
Payables – Minimum Lease Payments			
Not Later Than 12 months		146093	4210
Later Than 12 months but Not Later Than 2 years		-	-
Later Than 2 years but Not Later Than 5 years		-	-
Later Than 5 Years		-	-
Minimum Lease Payments		146093	4210
Less: Future Finance Charges		-	-
		146093	4210

Capital Commitments

The Club has one material capital commitment at the 30 June 2026, being the installation of 900mm boundary fence around the Club's perimeter. The cost of installation is $31950.

Club Grants Commitment
As part of the Community Welfare, Community Development, Social Services and Employment Assistance Scheme the Club has committed to donate funds to various organisations that fall under either, Category 1, Category 2 or Category 3 as required by the NSW Office of Liquor, Gaming and Racing.

The amount calculated is 2.25% of the total metered profit for the year ended 31st August 2026 at Forster Bowling Club. At the 30th June 2026 the Club had committed to donate approximately $20356, with the majority of this commitment to be expended in the month of July & August 2026.

NOTE 16 - SUPERANNUATION COMMITMENT
The Company is committed to paying superannuation for all employees who fall within the ambit of the Superannuation Guarantee Legislation. Contributions are calculated as a percentage of employees' ordinary wages under the definition of ordinary time's earnings under the modern award.

NOTE 17 – KEY MANAGEMENT PERSONNEL COMPENSATION
At the 30 June 2026 the Company had 12 current and 1 former key management personnel including Directors of the Company.

Compensation Paid to Key Management Personnel (Excluding Directors)

	Short Term Benefits $	Post Employ Benefits $	Long Term Benefits $	TOTAL $
2026				
Total Compensation	677417	78177	88940	844534
2025				
Total Compensation	632617	70639	101032	804288

Compensation Paid to Key Management Personnel (Directors)

	Short Term Benefits $	Post Employ Benefits $	Long Term Benefits $	TOTAL $
2026				
Total Compensation	30700	-	-	30700
2025				
Total Compensation	30700	-	-	30700

NOTE 18 – RELATED PARTY TRANSACTIONS
Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Transactions with related parties:

a) **Close Family Member of Current Key Management Personnel**
Nil

NOTE 19 – FINANCIAL RISK MANAGEMENT

The Company's financial instruments consist mainly of deposits with banks, accounts receivable and payable and borrowings from financial and non-financial institutions.

The Company does not have any derivative instruments at the 30 June 2026.

The totals for each category of financial instruments, measured in accordance with AASB 139 as detailed in the accounting policies to these financial statements, are as follows:

	Note	2026 Carrying Value $	2026 Net Fair Value $	2025 Carrying Value $	2025 Net Fair Value $
Financial Assets					
Cash & Cash Equivalents	4	933683	933683	1407104	1407104
Loans & Receivables	5(a)	122966	122966	199725	199725
Total Financial Assets		1056649	1056649	1606829	1606829
Financial Liabilities					
Financial liabilities at amortised cost:					
Trade & Other Payables	10(a)	587805	587805	694682	694682
Borrowings	11	3152941	3152941	3132015	3132015
Total Financial Liabilities		3740746	3740746	3826697	3826697

Net Fair Values

Fair Value Estimation

The fair values of financial assets and financial liabilities are presented in the table at the beginning of Note 19 and can be compared to their carrying value as presented in the Statement of Financial Position. Fair value is determined in accordance with the accounting policy at Note 1(k) in the Financial Statements and Notes.

The fair values disclosed in the table at the beginning of Note 19 have been determined on the following methodologies:

(i) Cash and cash equivalents, trade and other receivables and trade and other payables are short term instruments in nature whose carrying value is equivalent to fair value.

(ii) Borrowings fair values are determined using discounted cash flow model incorporating current commercial borrowing rates. The fair values of fixed rate bank debt will not differ materially to their carrying value.

Financial Instruments Measured at Fair Value

There are no financial instruments that need to be recognised at fair value in the Statement of Financial Position using the fair value hierarchy as outlined In AASB 7.

NOTE 20 – EVENTS SUBSEQUENT TO THE END OF THE REPORTING PERIOD

Events After Balance Date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

Future Developments
The Club has an approved development application (DA) with Mid Coast Council for the construction of a covered outdoor dining deck, including the installation of a children's play area. The renovation will also include an update to the façade of the front of the Club and installation of new bar facility. The budget for the project is $3.5M and will predominantly be funded using loan facilities. It is hoped the Construction Certificate will be approved by Christmas allowing construction to start in early 2027.

Apart from any matters outlined above, it is proposed to continue Company operations in a similar manner to the past financial year, with focus being on reduction of the Club's expenditure and the undertaking of improvements, wherever possible and within the constraints of available funds.

NOTE 21 – ENTITY DETAILS
The registered office and principal place of business of the Company is:

Forster Bowling Club Ltd
Strand Street
Forster NSW 2428

NOTE 22 - MEMBERS GUARANTEE
The Company is incorporated under the Corporations Act 2001 and is a Company Limited by Guarantee. In accordance with the Constitution of the Company every member of the Company undertakes to contribute an amount limited to $4 per member in the event of the winding up of the Company during the time that he/she is a member or within one year thereafter. At the date of this report there are 14235 members (2025: 20890 members).